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Executive Regist

20 February 1952

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MEMORANDUM FOR NSC LIAISON OFFICER

As a result of our conversation on the nature of your liaison duties with the MSC mechanism, I am taking this occasion to put in writing our conclusions, as follows:

ACC Senior Shaff

- 1. Discern the nature of draft papers being incubated without official knowledge of MSC Staff.
 - a. Area involved
 - b. Range of problems at issue
 - c. Courses of action being considered
- 2. In the event papers outlined in #1 above are not discerned before becoming officially recognized, identify and report upon their official recognition at once.
- 3. Insist upon the exact dimensions of intelligence support such as Intelligence's estimate of
 - a. The existing situation
 - b. Probable developments therein (trends)
 - c. Local and/or global consequences and reactions to US courses of action in contemplation
- 4. With Chief of Estimates Staff and/or Task Team Chairman, or by yourself, check CIA draft terms of reference with the NSC Staff and appropriate agency representatives in the NSC machinery.
- 5. Know at what stage or stages of the progress of the paper through the HSC mill, intelligence is expected to be injected into the paper, and the agent through which it will be injected (e.g., CIA Staff Assistant, Senior Staff representative), and what kind of intelligence (e.g., uncoordinated, coordinated).

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- 6. Put the Board and Borel on immediate notice of information from #5.
- 7. If an IAC task is in view, see that DCI, DDI and AD/IC are alerted and that IAC takes official cognizance.

I am sending a copy of this to Mr. Dulles and Mr. Becker.

SHERMAN KENT Assistant Director National Estimates

Copies to:DDCI
DDI